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Rapporteur: Mr. Jerry **Kramer** (Canada)

Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

(*Item 4 (a)*)

Section 16
Crime prevention and criminal justice

1. At its 14th meeting, on 19 June 2003, the Committee for Programme and Coordination considered section 16, Crime prevention and criminal justice, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 16)).

2. The representative of the Secretary-General introduced section 16 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. The Committee welcomed the use of videoconferencing facilities to conduct the meeting. The presentation of the budget fascicle was welcomed and complimented.

4. Support was expressed for the overall objectives and activities undertaken by the Centre for International Crime Prevention of the Office on Drugs and Crime. The importance of the United Nations Crime Prevention and Criminal Justice Programme as well as of the assistance provided by the Centre to Member States was stressed.

03-41030 (E) 010703

5. Appreciation was expressed for the formulation of the results-based budgeting logical framework. Views were expressed that the expected accomplishments and indicators of achievement were better formulated and fully reflected the work being done by the Centre. The absence of expected accomplishments with regard to money-laundering was noted.

6. Strong support was expressed for the Centre's technical cooperation activities. The increase in technical cooperation projects was welcomed. A view was expressed that some activities were better carried out by affiliate research institutions. The absence of specific legislative mandates for some expert group meetings was noted. The call for gender mainstreaming was welcomed.

7. A view was also expressed that the programme of work should reflect a balance between "hard crimes", such as transnational organized crime and terrorism, and good governance issues such as norms and standards, corruption and the promotion of fair and efficient criminal justice systems.

8. Activities related to the prevention of international terrorism were fully endorsed. Coordination with the Security Council committee established pursuant to resolution 1373 (2001) concerning counter-terrorism (Counter-Terrorism Committee) was appreciated. It was pointed out that the development of special expertise in countering terrorism should be made available to Member States.

9. Clarification was requested regarding any review process undertaken of the usefulness of outputs in accordance with regulation 5.6 of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation. Clarification was also requested concerning review of publications in terms of how they are disseminated, who the readers are and whether assessments are made of the impact of the publications.

10. The Programme was encouraged to deliver from regular budget resources all mandates related to transnational organized crime, corruption and crime prevention, and to utilize extrabudgetary resources to supplement regular budget resources.

11. The view was expressed that reports and/or meetings on issues intersecting with the ongoing work of the Ad Hoc Committee for the Negotiation of a Convention against Corruption would be most appropriately addressed within the framework of the Convention, when finished, and should therefore not be dealt with by the Centre for International Crime Prevention.

12. The view was also expressed that as work is already being done on the issue of cybercrime in a number of international forums, the Centre should not entertain proposals for reports and/or expert meetings on this issue, especially given the limited amount of United Nations resources.

Conclusions and recommendations

13. **The Committee recommended that the General Assembly approve the programme narrative of section 16, Crime prevention and criminal justice, of the proposed programme budget for the biennium 2004-2005, subject to the following modification:**

Table 16.7(e)

Under Indicators of achievement, replace the word "number" with the word "percentage" and adjust performance measures accordingly.

14. **The Committee requested that programme managers within section 16 comply fully with the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation.**

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Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

(Item 4 (a))

Section 17
International drug control

1. At its 14th meeting, on 19 June 2003, the Committee for Programme and Coordination considered section 17, International drug control, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 17)).

2. The representative of the Secretary-General introduced section 17 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. The Committee welcomed the use of videoconferencing facilities to conduct the meeting.

4. Full support for the United Nations International Drug Control Programme (UNDCP) and its objectives was expressed. Appreciation for the valuable work of the Programme and of the staff, particularly in Afghanistan and in Central and South-east Asia, was expressed.

03-41848 (E) 080703

5. Measures concerning the thematic evaluation of programmes, leading to strengthening and improvement of services, was welcomed. Concern was expressed with respect to the programme of reform and the financing of the programme, requiring establishment of priorities to improve management.

6. Appreciation was expressed for the actions taken to implement the recommendations of the Office of Internal Oversight Services.

7. Clarification was requested on whether a review process was undertaken of the usefulness of outputs in accordance with Regulation 5.6 of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation. In-depth evaluation should be made of the usefulness of outputs. Clarification was also requested concerning the growth in the number of publications, the reviews of publications in terms of how they are disseminated, who the readers are and whether assessments are made of the impact of the publications.

8. A view was expressed that international drug control is a shared responsibility, requiring international cooperation through technical and financial assistance, especially to developing countries. A view was also expressed that legal assistance through the technical cooperation programme is valuable. The view was also expressed that there should be a better balance in the efforts devoted to demand reduction and supply reduction.

9. Efforts to synthesize expected accomplishments and to choose indicators of achievement that were detailed and creative were commended. A balance between demand and supply was observed. A view was expressed that subprogramme 1 was less ambitious than the other subprogrammes.

10. Support was expressed for work related to amphetamine-type stimulants and their precursors. Concern was expressed that performance measures related to control of such stimulants and their precursors were not established. Concern was also expressed that performance measures were not established for *Indicators of achievement* (a) and (e) (i) in table 17.17.

11. The Programme's experience in money-laundering and lessons learned in this regard were noted; however, the absence of a statement of expected accomplishment on this issue was observed.

12. Concerns were expressed regarding the statement that the availability of extrabudgetary resources was an external factor that might affect the achievement of expected accomplishments. A view was expressed that some normative activities were funded by extrabudgetary resources.

13. The view was expressed that UNDCP should endeavour to improve upon its utilization of extrabudgetary resources for 2004-2005. In table 17.7 (ii), the current target is for 90 per cent, which is the same as in 2002-2003, and below the 95 per cent rate of 2000-2001.

Conclusions and recommendations

14. **In connection with performance measures (d) in table 17.12, the Committee observed that if the value of the annual consultation mechanisms is recognized, then the target for 2004-2005 should be higher than the estimate for 2002-2003.**

15. **The Committee for Programme and Coordination recommended that the General Assembly approve the programme narrative of section 17, International drug control, of the proposed programme budget for the biennium 2004-2005, subject to the following modifications, as well as provisions in the foreword and the introduction:**

Table 17.7

***Indicator of achievement* (ii): after the word "full", add the words "and efficient".**

Table 17.10

***Indicator of achievement* (c): Replace the words "timely receipt by" with the words "availability of information for".**

Table 17.12

(a) *Performance measure* (c) (i): Under "target 2004-2005", replace the words "an average rating of 'fully satisfactory'" with the words "a 75 per cent rating 'fully satisfactory'";

(b) Delete *Indicator of achievement* (c) (ii), and delete the symbol "(i)" in *Indicator of achievement* (c) (i);

(c) *Performance measure* (f): Under "target 2004-2005", replace the words "an average rating of 'fully satisfactory'" with the words "a 75 per cent rating 'fully satisfactory'";

(d) *Performance measure* (h): Under "target 2004-2005" replace the words "an average rating of 'fully satisfactory'" with the words "a 75 per cent rating 'fully satisfactory'".

Table 17.13

***Expected accomplishment* (b) should read as follows: "Enhanced treaty adherence, at the request of Governments".**

***Indicator of achievement* (b) should read as follows: "Number of Member States that received support from the Secretariat to become party to one of the three drug control treaties".**

***Indicator of achievement* (c): insert the words "with the assistance of the Secretariat" after the word "Governments".**

Table 17.15

***Indicators of achievement* (a), (b), (c) and (d): insert the words "with the assistance of the Secretariat" after the words "Member States".**

Table 17.17

(a) *Objective 1*

(i) Replace the text in *Indicator of achievement* (a) with the following text: "Enhanced assistance by UNDCP to Member States to establish

or strengthen national strategies to reduce and eliminate illicit cultivation, including comprehensive measures such as programmes in alternative development, law enforcement and eradication";

(ii) ***Indicators of achievement*** **(b), (c) and (d): insert the words "with the assistance of the Secretariat" after the word "countries";**

(iii) ***Indicator of achievement*** **(e) (i): insert the words "with the assistance of the Secretariat" after the words "Member States".**

(b) ***Objective 2***

Indicator of achievement **(a): insert the words "with the assistance of the Secretariat" after the words "transit States".**

16. **The Committee requested that programme managers within section 17 comply fully with Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation.**

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Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

(Item 4 (a))

Section 18
Economic and social development in Africa

1. At its 16th meeting, on 20 June 2003, the Committee for Programme and Coordination considered section 18, Economic and social development in Africa, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 18)).

2. The representative of the Secretary-General introduced section 18 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. Support was expressed for the programme of work under this section. Satisfaction was expressed with the clear presentation of the detailed programme of work, including the results-based budgeting narrative.

4. The view was expressed that the document reflected the priorities identified in the United Nations Millennium Declaration and in the New Partnership for Africa's Development (NEPAD). The inclusion of a new subprogramme 8, Development planning and administration, was welcomed.

5. The view was expressed that the priorities and goals of the Beijing Declaration and Platform for Action should also be a priority of the entire programme.

03-41165 (E) 010703

6. The view was also expressed that the programme, especially some expected accomplishments, was very ambitious, but still could be implemented by the Economic Commission for Africa (ECA). It was pointed out that the scope of some expected accomplishments exceeded those of the medium-term plan. The view was expressed that several expected accomplishments and indicators of achievement should be refined to reflect better the Millennium Declaration Goals and those of NEPAD. The view was also expressed that some indicators of achievement and performance measures did not seem to relate to the expected accomplishments. It was stated that indicators of achievement should reflect the impact of the activities and not be based only on quantitative measurement.

7. It was noted with appreciation that ECA had reoriented its work programme to reflect the goals of the Millennium Declaration and was integrating planning, budgeting and evaluation measures more effectively into its operations through the establishment of the Office of Planning and Programme Coordination, the Human Resources Management and Finance Division and the Conference and General Services Division. The view was expressed that it should be done within existing resources or with extrabudgetary resources.

8. The view was expressed that more attention should be given to regional cooperation and to coordination with other United Nations entities. It was suggested that a mechanism for evaluation of ECA publications should be established, and that the prospective establishment of an ECA trade development centre should be reflected in the document.

9. Concern was expressed at the continuing high vacancy rate at ECA, which could affect programme implementation.

10. Concern was expressed at the perceived lack of coordination between the regional commissions and the Department of Economic and Social Affairs, the United Nations Development Programme, the United Nations Conference on Trade and Development and the Office for the Coordination of Humanitarian Affairs and the possible duplication of work.

Conclusions and recommendations

11. **The Committee reiterated the role of ECA in promoting and facilitating, in partnership with African States, the attainment of the goals set by NEPAD.**

12. **The Committee recommended that the General Assembly suggest that ECA, in future, include proposed programme budget figures in addition to the proposed programme narratives in discussions at the intergovernmental level in ECA.**

13. **The Committee recommended that the General Assembly approve the programme narrative of section 18, Economic and social development in Africa, of the proposed programme budget for the biennium 2004-2005, subject to the following modifications:**

Paragraph 18A.25, second sentence

After the words "This goal" add a comma and the words "while taking into account the new organization and programme of work of the Commission

on Sustainable Development with regard to the regional implementation forum,".

Table 18A.10

Expected accomplishment (a) should read: "Improved capacity of member States to design, implement and monitor development policies and strategies that address the needs of the poor, taking into account the goals of the Millennium Declaration and the priorities of NEPAD".

Table 18A.12

Expected accomplishment (a) should read: "Increased awareness of policy makers of the interrelationship between and the need for integration of the three dimensions of sustainable development".

Table 18A.12

In indicator of achievement (a), replace the words "the number of citations of" with the words "the number of times reference was made to". In the performance measures, replace the word "citations" with the word "references".

Table 18A.12

Expected accomplishment (c) should read: "Effective incorporation of the interrelated issues of food security, population, environment and human settlements into sustainable development policies".

Table 18A.18

In indicator of achievement (a), replace the words "trained by ECA" with the words "with the assistance of ECA".

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(Item 4 (a))

Section 19
Economic and social development in Asia and the Pacific

1. At its 16th meeting, on 20 June 2003, the Committee for Programme and Coordination considered section 19, Economic and social development in Asia and the Pacific, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 19)).

2. The representative of the Secretary-General introduced section 19 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. The importance of the programme of work of the Economic and Social Commission for Asia and the Pacific (ESCAP), as well as its being a well-run regional commission, was recognized. Continued support for the role of ESCAP in the Asian and Pacific region was reiterated. The view was expressed that ESCAP should facilitate strategic policy and collaboration among member States in the region. The view was also expressed that there is room for revitalizing and reorienting activities in the programme of work.

03-41015 (E) 010703

4. Regular review of common priority areas was recommended. The necessity of maintaining activities in the entire region was expressed. It was noted with concern that some countries in the region were excluded from activities undertaken by ESCAP.

5. It was noted with satisfaction that ESCAP is pursuing social and economic development through the three themes, namely, poverty reduction, managing globalization and addressing emerging social issues, and through the seven cross-cutting subprogrammes which will address major problems in the region.

6. It was noted with appreciation that ESCAP had reoriented its work programme and resources to support implementation of the Millennium Declaration and the outcomes of global conferences. Further, ESCAP was commended for its comprehensive review of outputs and, in this regard, its proposed 57 outputs for deletion, mainly relating to publications. It was noted, however, that more could be done to further rationalize resources.

7. Concern was expressed at the perceived lack of coordination between the Department of Economic and Social Affairs, the United Nations Development Programme and the United Nations Conference on Trade and Development and the Office for the Coordination of Humanitarian Affairs with the regional commissions and duplication of activities.

8. It was noted with appreciation that gender dimension had been successfully mainstreamed by ESCAP into five of its seven subprogrammes.

9. The consultative process for the preparation of the proposed programme budget was appreciated.

10. It was also noted that the proposed programme budget was well prepared and clearly reflected the key international conferences, the Doha Development Agenda and the Millennium Development Goals. Exploration of the follow-up to the Monterrey Conference in the ESCAP region was recommended. The view was expressed that the programme of work was aligned with the Millennium Development Goals, which had not been endorsed by the General Assembly, and that only the Millennium Declaration had been endorsed.

11. It was suggested that ESCAP should focus on assisting Member States to implement the follow-up to global conferences and the Millennium Declaration Goals. Support for technical cooperation and advisory services to achieve the relevant Millennium Development Goals was expressed. Clarification on the use of resources under section 23, Technical cooperation, was requested.

12. The view was expressed that, to avoid duplication and to identify common practices, a proper division of labour was required between DESA and the regional commissions, as well as among the regional commissions. Statistics was pointed out as an area of possible overlap.

13. The view was expressed that the expected accomplishments in the fascicle were directly related and consistent with the medium-term plan. Satisfaction with the expected accomplishments, indicators of achievement and performance measures in all seven subprogrammes was expressed. Expected accomplishments and indicators of achievement were measurable. Concern was expressed that some expected accomplishments in the medium-term plan were not included in the proposed programme budget. It was also noted that a few performance

measurements did not include baseline data. The absence of performance measurements under Executive direction and management was also noted in the budget fascicles of ESCAP and the Economic Commission for Europe (ECE).

14. The discontinuation of 57 outputs and the streamlining of publications were appreciated. More rigorous review of outputs was recommended. Clarification was requested on the criteria for the deletion of outputs. Concern was expressed that the reduction in outputs affected work relating to agriculture, which plays a primary role in the region. The view was also expressed that end user surveys of publications should be made in all the regional commissions.

15. It was suggested that, in future, ESCAP should participate in Committee for Programme and Coordination meetings by videoconference.

Conclusions and recommendations

16. **The Committee recommended that the General Assembly approve the programme narrative of section 19, Economic and social development in Asia and the Pacific for the biennium 2004-2005, subject to the following modifications:**

Subprogramme 7

Replace the title with "Social development, including persistent and emerging issues".

Paragraph 19.7

In the second and third lines replace the words "least developed and landlocked countries as well as other developing countries" with the words the developing countries and countries with economies in transition, particularly the least developed countries, landlocked developing countries and small island developing States".

Paragraph 19.40 (c) (ii)

In the second and third lines and in the last two lines replace the words "in the least developed countries and the countries with economies in transition" with the words "especially in the developing countries and countries with economies in transition, particularly in the least developed countries, landlocked developing countries and small island developing States".

Paragraph 19.48 (c) (ii), (iii), (iv)

Add the words ", advanced fossil fuel technology" after the words "energy efficiency".

Table 19.22

(a) **Under expected accomplishment (a), replace the words "social issues" with the words "social development issues".**

(b) **Delete indicator of achievement (a) (i).**

17. **The Committee recommended that the General Assembly:**

(a) **Recognize that there exists a mandate for assisting national capacities and no mandate for either reporting or monitoring on the indicators of the goals of the Millennium Declaration at the regional level;**

(b) **Urge that the new subprogramme on environment and sustainable development function in conformity with decisions taken by the Commission on Sustainable Development at its eleventh session;**

(c) **Welcome the emphasis on combating the spread of HIV/AIDS in the Asian and Pacific region and urge coordination with similar activities in the United Nations system;**

(d) **Suggest that ESCAP, in future, include proposed programme budget figures in addition to the proposed programme narratives at discussions at the intergovernmental level in ESCAP;**

(e) **Urge closer coordination of programmes and activities with other organizations of the United Nations system and the Secretariat so as to avoid duplication of effort;**

(f) **Urge that under indicators of achievement, ESCAP enumerate cases where it developed specific projects and programmes for implementation in the various areas of work, rather than listing how many countries' policies have been positively affected by ESCAP activities, given the absence of any obvious correlation between the two.**

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(Item 4 (a))

Section 20
Economic development in Europe

1. At its 16th meeting, on 20 June 2003, the Committee for Programme and Coordination considered section 20, Economic development in Europe, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 20)).

2. The representative of the Secretary-General introduced section 20 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. Support was expressed for the programme of work of the Economic Commission for Europe (ECE), in particular in the field of fostering development and integration of the countries with economies in transition in the context of the enlargement of the European Union. The focus on supporting and facilitating the efforts of this group of countries for their integration into the global economy was welcomed. It was suggested that ECE should continue to strengthen its role of providing technical assistance to this group of countries. It was also suggested that the enlargement of the European Union should lead ECE to consider refocusing its work.

03-40933 (E) 300603

4. It was mentioned that ECE should set up regional mechanisms to ensure effective follow-up to United Nations international conferences, such as the World Summit on Sustainable Development and the International Conference on Financing for Development.

5. The efforts of ECE to streamline its activities, in particular its meetings and publications, were welcomed, but it was suggested that a lot more could be done. It was noted that 75 outputs were proposed for deletion.

Conclusions and recommendations

6. **The Committee recommended that the General Assembly approve the programme narrative of section 20, Economic development in Europe, of the proposed programme budget for the biennium 2004-2005.**

7. **The Committee recommends that the Economic Commission for Europe further streamline its work in the light of the enlargement of the European Union in subprogrammes such as statistics, trade and investment, transport, tourism and the environment, and coordinate its work with the Organisation for Economic Cooperation and Development and the European Commission in order to avoid duplication and overlap.**

8. **The Committee recommends that the General Assembly seek a much clearer formulation of how the establishment, growth, enlargement and cooperation partnerships of the European Union have affected the role and functions of ECE.**

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(Item 4 (a))

Section 21
Economic and social development in Latin America and the Caribbean

1. At its 16th meeting, on 20 June 2003, the Committee for Programme and Coordination considered section 21, Economic and social development in Latin America and the Caribbean, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 21)).

2. The representative of the Secretary-General introduced section 21 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. Support was expressed for the work programme of the Economic Commission for Latin America and the Caribbean (ECLAC). The view was expressed that the logical framework of the programme as presented in the document had improved. Support was expressed for the three priority areas that ECLAC intends to emphasize during the 2004-2005 biennium, namely: equity and poverty reduction policies in the region; national policies to improve the links between economic and social development and the current globalization process; and the mainstreaming of environmental concerns in public policies in the region. The view was also

03-41842 (E) 080703

expressed that the thrust of the proposals was in line with the Millennium Development Goals, the 2002-2005 medium-term plan, the relevant outcomes of major United Nations conferences and summits and the reform process endorsed by the General Assembly in its resolution 57/300 of 20 December 2002.

4. The development of a common system and a database for the regional follow-up to all United Nations conferences, including those related to the Millennium Development Goals, was welcomed. The view was expressed that every time there is a reference to follow-up to the Millennium Development Goals, the corresponding paragraph of the Millennium Declaration (see General Assembly resolution 55/2) should be cited.

5. A question was raised on current plans to strengthen the mobilization of extrabudgetary funds at ECLAC in support of its technical cooperation programme in the biennium 2004-2005 so as to reduce uncertainty in the level of resources that would be available to carry out the programme. It was noted with satisfaction that no technical cooperation activity was earmarked for discontinuation as part of the efforts to streamline the programme.

6. It was noted that in some instances expected accomplishments and indicators of achievement had been modified from those in the 2002-2005 medium-term plan. The discontinuation of 37 recurrent outputs of marginal utility, consisting mainly of servicing of meetings and publications approved by ECLAC resolution 589 (XXIX), as well as the overall reduction of outputs, referred to in paragraphs 21.6 and 21.7, respectively, was commended. Concern was expressed regarding the discontinuation of the up-to-date report on the implementation of the Programme of Action for the Sustainable Development of Small Island Developing States from the Caribbean perspective.

7. The importance of subprogramme 3 was underscored, as the area of macroeconomic policy was important for achieving sustainable long-term growth.

8. The importance of subprogramme 4 was emphasized, as it aimed at policies promoting social equity and the alleviation of poverty in the region.

9. The importance of subprogrammes 7, 8 and 12 was underlined. The view was expressed that Agenda 21 and the outcome of the World Summit on Sustainable Development should be emphasized in the formulation of the objective of subprogramme 8 (see table 21.24).

10. The view was expressed that external factor (c) in paragraph 21.60 should not be considered an external factor since it relates to work of the Commission to increase its commitment to further gender mainstreaming.

11. It was considered that indicators of achievement cited under subprogrammes 8 and 9 provided clear indications of the results intended. In particular, indicators of achievement (c) and (d) in table 21.24 were highlighted as an effective way of establishing the usefulness of training courses given by ECLAC.

12. Support was expressed for the inclusion of the subject of natural disasters in the work programme and the encouragement of regional cooperation in the area of risk reduction and vulnerability. Views were expressed on the institutional constraints that had affected the implementation of the Programme of Action for the Sustainable Development of Small Island Developing States in the past. ECLAC was encouraged to ensure that the regional preparatory process for the 2004

conference on small island developing States received all the assistance needed for its success.

13. Concern was expressed at the perceived lack of coordination and the duplication of activities between the regional commissions and the Department of Economic and Social Affairs, the United Nations Development Programme (UNDP), the United Nations Conference on Trade and Development and the Office for the Coordination of Humanitarian Affairs.

14. It was noted with appreciation that upon completion of a comprehensive review of ECLAC's programme of work and operations, undertaken by the member States of the Commission in the light of General Assembly resolution 57/300 and the Millennium Declaration, the Commission had reoriented its work programme to focus on three priority areas and found 37 outputs of marginal utility, especially in the area of technical cooperation.

15. Regarding ECLAC's request for the deployment of a P-4 at its subregional headquarters in Mexico City to be the focal point for evaluation and vulnerability reduction in connection with natural disasters, it was asked who is currently conducting this activity and what the roles of UNDP and the Office for the Coordination of Humanitarian Affairs are in this area.

Conclusions and recommendations

16. **The Committee recommended that the 2004-2005 proposed programme budget for section 21, Economic and social development in Latin America and the Caribbean, take into account, besides the Millennium Declaration and the 2002-2005 medium-term plan, as revised, the outcomes of major United Nations conferences and summits.**

17. **The Committee recommended that the General Assembly approve the programme narrative of section 21 of the proposed programme budget for the biennium 2004-2005, subject to the following modifications:**

Table 21.10

Add indicators of achievement (d) and (e) of paragraph 17.9 of the medium-term plan for the period 2002-2005, as revised.

Table 21.12

Add the indicators of achievement of paragraph 17.13 of the medium-term plan for the period 2002-2005, as revised.

Table 21.14

In expected accomplishment (c), after the words "Enhanced regional", insert the word "technical".

Add indicators of achievement (a) and (b) of paragraph 17.18 of the medium-term plan for the period 2002-2005, as revised.

Table 21.16

In indicator of achievement (c), after the word "guidelines" insert the words "with the assistance of ECLAC".

Paragraph 21.60

Replace paragraph 21.60 with the following: "The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) gender mainstreaming in the region continues to receive full support from the countries of the region; and (b) member States continue to support the activities of the subprogramme."

Table 21.20

Add indicators of achievement (a) and (c) of paragraph 17.33 of the medium-term plan for the period 2002-2005, as revised, as indicators of achievement (a) (iv) and (a) (v). Add to the end of each the words "with the assistance or collaboration of ECLAC".

Table 21.22

Add indicator of achievement (b) of paragraph 17.37 of the medium-term plan for the period 2002-2005, as revised, as indicator of achievement (b) (ii) .

Table 21.24

Add expected accomplishment (a) of paragraph 17.41 and indicator of achievement (a) of paragraph 17.42 of the medium-term plan for the period 2002-2005, as revised, as expected accomplishment (e) and indicator of achievement (e).

Table 21.28

In indicator of achievement (a) (ii), after the words "coding systems", add the words "with the assistance and/or collaboration of ECLAC".

Add indicators of achievement (d) and (e) of paragraph 17.50 of the medium-term plan for the period 2002-2005, as revised, as indicators of achievement (a) (iii) and (a) (iv).

Table 21.30

Add expected accomplishments (a), (c) and (d) of paragraph 17.54 and indicators of achievement (a), (b) and (c) of paragraph 17.55 of the medium-term plan for the period 2002-2005, as revised.

Table 21.32

Add indicator of achievement (b) of paragraph 17.59 of the medium-term plan for the period 2002-2005, as revised, as indicator of achievement (c) (ii) in table 21.32 and renumber indicator of achievement (c) (ii) as (c) (iii).

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9 June to 3 July 2003
Agenda item 9
Adoption of the Report of the Committee on its forty-third session

Rapporteur: Mr. Jerry **Kramer** (Canada)

Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

(Item 4 (a))

Section 22
Economic and social development in Western Asia

1. At its 17th meeting, on 20 June 2003, the Committee for Programme and Coordination considered section 22, Economic and social development in Western Asia, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 22)).

2. The representative of the Secretary-General introduced section 22 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. Support was expressed for the proposals under section 22. It was stated that the programme of work reflected the goals of the Millennium Declaration and the reform programme endorsed by the General Assembly in its resolution 57/300. Satisfaction was expressed with the results-based format and specific and well-defined expected accomplishments, indicators of achievement and outputs. Satisfaction was also expressed with the rationalization of the number of outputs in 2002-2003, resulting in a 15 per cent reduction and a further 12 per cent reduction in 2004-2005. It was also noted that further steps, in that direction, should be taken in 2004-2005.

03-41267 (E) 030703

4. The view was expressed that the programme of work included very important areas, such as the digital divide and economic cooperation in managing globalization. The integration of industry and agriculture as well as energy and water activities to take advantage of synergies was welcomed.

5. The view was expressed that ESCWA should be involved in the preparation by the United Nations Development Programme (UNDP) of the Arab Human Development report and that UNDP should be encouraged to seek the cooperation of ESCWA in that respect.

6. Concern was expressed with the perceived lack of coordination between the regional commissions and the Department of Economic and Social Affairs, UNDP, the United Nations Conference on Trade and Development and the Office for the Coordination of Humanitarian Affairs and the possible duplication of work.

7. The view was expressed that ESCWA electronic publications should be made available in a hard-copy format. The intention of ESCWA to issue all its publications in 2004-2005 also in the Arabic language was welcomed.

Conclusions and recommendations

8. **The Committee recommended that the General Assembly approve the programme narrative of section 22, Economic and social development in Western Asia, of the proposed programme budget for the biennium 2004-2005, subject to the modifications that appear below as well as the provisions in the foreword and introduction.**

9. **The Committee emphasized the need for programme managers of this section to comply with the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation.**

10. **The Committee reiterated that the Secretary-General should submit to the General Assembly, at its fifty-eighth session, the report requested in its resolution 57/283 B.**

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Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

Item 4 (a)

Section 23
Regular programme of technical cooperation

1. At its 15th meeting, on 19 June 2003, the Committee for Programme and Coordination considered section 23, Regular programme of technical cooperation, of the proposed programme budget for the biennium 2004-2005.

2. The representative of the Secretary-General introduced section 23 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. Support was expressed for the proposals under this section. It was emphasized that this section played an important role in supporting national development efforts of developing countries. The recognition of the role of the regional commissions in the provision of important technical cooperation services to the developing countries was also expressed.

4. The view was expressed that technical cooperation activities should be funded through extrabudgetary resources and implemented by specialized agencies and other entities and funds of the United Nations. It was also pointed out that technical cooperation, advisory services and capacity-building should be implemented by

03-41770 (E) 030703

regional commissions and specialized agencies. The view was also expressed that the engagement of the Department of Economic and Social Affairs in providing technical cooperation services detracted from its primary mission of providing substantive support to intergovernmental processes.

Conclusions and recommendations

5. **The Committee reaffirmed the importance of the role of the regional commissions in, and their capacity to deliver, effective and efficient technical cooperation.**

6. **The Committee recommended that the General Assembly approve the programme narrative of section 23, Regular programme of technical cooperation, of the proposed programme budget for the biennium 2004-2005, subject to the following modifications, as well as the provisions in the foreword and introduction:**

Paragraph 23.35

(a) (i) In the first sentence, replace the words "especially in least developed, landlocked and island developing countries and countries with economies in transition" with the words "especially in the developing countries and countries with economies in transition, particularly least developed, landlocked and island developing countries";

(e) (i) In the tenth line, after the word "developing", insert the words "energy efficiency, advanced fossil fuel technology and";

(e) (ii) In the fifth line, replace the words "renewable energy" with the words "implementation of paragraph 20 of the Johannesburg Plan of Implementation, on energy";

(f) (i) In the second line, replace the words "particularly of least developed, landlocked and island developing countries and countries with economies in transition" with the words "especially of the developing countries and countries with economies in transition, particularly least developed, landlocked and island developing countries";

(g) (iii) Replace paragraph 23.35 (g) (iii) with the following: "Field project on addressing social development including emerging social issues".

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Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

(Item 4 (a))

Section 24
Human rights

1. At its 18th meeting, on 23 June 2003, the Committee for Programme and Coordination considered section 24, Human rights, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 24)).

2. The representative of the Secretary-General introduced section 24 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. The importance of the promotion and realization of human rights and of the Office of the High Commissioner for Human Rights was reiterated. Great attention was given to the programme, which is one of the main areas of work of the Organization as stated in the Charter of the United Nations. The importance of the right to development and of the International Convention on the Protection of the Rights of All Migrant Workers and Members of Their Families were underlined. Strong support for the High Commissioner was expressed.

4. The importance of strengthening the management of the Office of the High Commissioner for Human Rights, as stated in General Assembly resolution 57/300 of 20 December 2002 and in the report of the Office of Internal Oversight Services

03-41688 (E) 030703

(A/57/488), was emphasized. The view was expressed that the proposals in section 24 should be considered in line with the Secretary-General's efforts to strengthen the United Nations. The need to ensure the success of management reform and to support the human rights apparatus was underlined.

5. Concern was expressed regarding the increased reliance of the Office on extrabudgetary resources. Views were expressed that priorities and mandated activities should be guaranteed with commensurate regular budget resources.

6. A view was expressed that some proposals contained in the section went beyond the provisions of General Assembly resolution 57/300.

7. The reduction in the number of outputs was welcomed. It was noted that some outputs were being discontinued owing to new technologies. It was considered that the Office should ensure that Member States that did not have such new technologies continue to receive the documentation in an appropriate format.

8. A view was expressed that the Office of the High Commissioner for Human Rights should make every effort to promote collaboration as well as division of labour with other United Nations organs, institutes and specialized agencies and ensure consistency in their respective policies.

9. The proliferation of human rights machinery was noted with concern.

10. The following amendments were proposed to section 24, Human rights, of the proposed programme budget for the period 2004-2005:

Paragraph 24.2

At the end of the paragraph, add ", in full compliance with the principles of impartiality, objectivity and non-selectivity, in the spirit of constructive international dialogue and cooperation".

Paragraph 24.8 (a) (ii)

In the second line, delete "and rights-based approaches".

Table 24.7

(i) Add a new expected accomplishment to read as follows:

"Systematic action is taken to reclassify all posts in the new organizational structure according to their levels and types of service and to decide whether they belong to the 100 or the 200 series".

(ii) Add a new measurement of achievement to read as follows:

"The reduction in the number of staff under the 200 series of staff rules performing core functions of the Office of the High Commissioner for Human Rights".

Paragraph 24.35

Delete the paragraph.

Table 24.11

(i) Add a new expected accomplishment to read:

"(e) Strengthened efforts that contribute to the elimination of racism, racial discrimination, xenophobia and related intolerance";

(ii) Add a new indicator of achievement to read:

"(e) An increased number of activities carried out to fulfil the mandates".

Paragraph 24.37

Delete the paragraph.

Table 24.13

(i) Add a new expected accomplishment to read:

"(c) The appropriate support to the States parties to the human rights treaties and the respective treaty bodies to review the reporting procedures of treaty bodies with a view to developing a more coordinated approach and to streamlining the reporting requirements under these treaties";

(ii) Add a new measurement of achievement to read:

"(c) Satisfaction of participants with the quality of services provided by the Office of the High Commissioner".

Paragraph 24.42

Delete the paragraph.

Table 24.15

(i) Under *Objective 2*, add a new measurement of achievement to read:

"The number of recommendations of special rapporteurs and representatives and expert and working groups endorsed in relevant resolutions";

(ii) Under *Objective 3*, add a new measurement of achievement to read:

"The number of United Nations country field operations supported by the Office of the High Commissioner for Human Rights to develop training programmes and materials for human rights field staff".

Paragraph 24.51

Delete the paragraph.

11. The Committee recommended that the Committee on Missing Persons in Cyprus be discontinued owing to its long-standing lack of consensus on how to proceed with its programme of work and its inability to fulfil its mandate.

Conclusions and recommendations

12. **The Committee recommended that the General Assembly, at its fifty-eighth session, carefully review section 24, Human rights, of the proposed programme budget for the biennium 2004-2005, including the programme content in the light of all relevant mandates of the General Assembly.**

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Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

(Item 4 (a))

Section 25
Protection of and assistance to refugees

1. At its 19th meeting, on 23 June 2003, the Committee for Programme and Coordination considered section 25, Protection of and assistance to refugees, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 25)).

2. The representative of the Secretary-General introduced section 25 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. General support was expressed for the activities undertaken by the Office of the United Nations High Commissioner for Refugees (UNHCR) and for the leading role that the Office is playing in providing protection and assistance to refugees.

4. Concern was expressed that the proposed programme budget for 2004-2005 for section 25 was once again presented in the form of a grant, although the General Assembly had requested in its resolution 56/253 that the proposals be more transparent and that the resource requirements be presented by object of expenditure. It was felt that the information was insufficient to ensure proper oversight.

03-41159 (E) 030703

5. The view was expressed that section 25, Protection of and assistance to refugees, of the proposed programme budget for the biennium 2004-2005 should have included the information as stipulated in Regulation 5.3 and Rule 105.3 of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation. In that connection, it was stated that the section should comply with paragraphs 133 to 136 of General Assembly resolution 56/253, in which the General Assembly deeply regretted that some amounts previously funded under posts, other staff costs, general operating expenses and supplies and materials had been presented in a less transparent manner under the provision of grants and contributions; requested the Secretary-General to reinstate resource requirements by objec of expenditure with provisions other than grants and contributions; and also requested the Secretary-General to review the funding of the Office of the United Nations High Commissioner for Refugees from the regular budget in a transparent manner.

6. The representative of the Secretary-General explained that the proposed programme budget of UNHCR was presented in the form of a grant in order to streamline the relationship between the Office and the Secretariat and to provide for more flexibility. It was recalled that in accordance with article 20 of the Statute of UNHCR, only administrative expenditures relating to the functioning of the Office of the High Commissioner should be borne by the regular budget, and that all other expenditures relating to the activities of the High Commissioner should be financed by voluntary contributions. Since the regular budget share of UNHCR represented only 5.4 per cent of the total budget available to it and approximately, half of its administrative costs, it was important to provide for some flexibility.

7. Concern was expressed that only one output was proposed for discontinuation, and the office was encouraged to review its programme of publications.

8. In connection with the reference to the publication on microfinance under subprogramme 2, the view was expressed that the Office should not be involved in development activities.

Conclusions and recommendations

9. **The Committee recommended that the General Assembly approve the programme narrative of section 25, Protection of and assistance to refugees, of the proposed programme budget for the biennium 2004-2005, subject to the following modifications:**

Paragraph 25.4

In the last sentence, replace the words "programme of work will" with the following words: "subprogramme of work on protection will also".

Table 25.5

(a) Add subparagraph (g) to subparagraph (c) in order to form one subparagraph;

(b) Replace the sentence in *Expected accomplishment* (d) with the following sentence: "Progress towards durable solution through formulation, facilitation and active implementation of voluntary repatriation operations in

conditions of safety and dignity, followed up by the monitoring of the situations in countries to which the refugees return";

(c) Under *Indicator of achievement* (d), at the end of the paragraph add the words "in the framework of voluntary repatriation operations";

(d) Replace the sentence in *Expected accomplishment* (e) with the following sentence: "The promotion of local integration as a possible durable solution, where feasible, in accordance with the High Commissioner's strategy of development through local integration";

(e) Under *Indicator of achievement* (f), add a new subsection (iii) containing the following sentence: "The extent to which tools to improve monitoring and oversight of resettlement have been adopted". Under *Performance measures* for 2002-2003, replace the words "1 pilot country" and for 2004-2005 replace the words "5 pilot countries" respectively, with the words "to be determined".

(f) Merge subparagraph (g) with subparagraph (c). After the words "refugee exploitation" in *Expected accomplishment* (c), insert a full stop and the sentence from *Expected accomplishment* (g). Merge *Indicator of achievement* (g) with *Indicator of achievement* (c), producing two subsections containing the following sentences: (i) "Decrease in the number of incidents related to sexual and gender-based violence reported to health clinics in refugee camps"; and (ii) "The number of UNHCR country operations plans reflecting the five priority categories and key sectors". Under *Indicator of achievement* (c), add a new subsection (iii) containing the following sentence: "Development of measurable indicators corresponding to the High Commissioner's five commitments". Under *Performance measures* (c) (iii), add the sentences "2000-2001: not available"; "Estimate 2002-2003: to be determined"; and "Target 2004-2005: to be determined".

Table 25.6

(a) Replace the sentence in *Indicator of achievement* (b) (i) with the following sentence: "The number of initiatives incorporating quality of life of refugees and the surrounding local communities into national development plans";

(b) Under *Indicator of achievement* (b) (ii), delete the words "against core standards";

(c) Under *Indicator of achievement* (b) (iii), replace the word "microfinance" with the word "self-reliance";

(d) Under *Expected accomplishment* (d), replace the word "protect" with the word "assist";

(e) Under *Expected accomplishment* (d), add, at the end of the paragraph, the words "through provision of sufficient voluntary contributions by the international community, in a spirit of burden-sharing and international solidarity";

(f) Under *Indicator of achievement* (d) (ii), delete the words "as well as in the development through local integration strategy";

(g) Under *Indicator of achievement* (d), add a new subsection (iii) with the following sentence: Increase in the level of voluntary contributions provided by the international community". Under *Performance measures* for 2002-2003, replace the words "4 government development agencies", and for 2004-2005 replace the words "8 government development agencies" respectively, with the words "to be determined".

10. The Committee recommended that the General Assembly be provided, in the context of the proposed programme budget for the biennium 2004-2005, with the information as stipulated in Regulation 5.3 and Rule 105.3 of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation and in the relevant General Assembly resolution.

11. The Committee emphasized the need for programme managers in the section to comply with the above-mentioned Rules and Regulations.

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Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

(Item 4 (a))

Section 26
Palestine refugees

1. At its 21st meeting, on 24 June 2003, the Committee for Programme and Coordination considered section 26, Palestine refugees, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 26)).

2. The representative of the Secretary-General introduced section 26 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. Support was expressed for the overall objectives and for the activities undertaken by the United Nations Relief and Works Agency for Palestine Refugees (UNRWA) in the Near East. The work done in the field was considered to be very important, and the critical role played by the Agency in the search for peace and stability in the Middle East was recognized.

4. Appreciation was expressed for the results-based budgeting narrative of the fascicle which was considered to be a model.

5. A view was expressed that the reason for proposing the discontinuation of one output was solely the result of a lack of funding and not because the output was

03-41141 (E) 030703

obsolete or of marginal value. A view was expressed that the secretariat should redouble its efforts towards mobilizing additional extrabudgetary resources and expand the UNRWA donor base.

Conclusions and recommendations

6. **The Committee recommended that the General Assembly approve the programme narrative of section 26, Palestine refugees, of the proposed programme budget for the biennium 2004-2005.**

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Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

(Item 4 (a))

Section 27
Humanitarian assistance

1. At its 21st meeting, on 24 June 2003, the Committee for Programme and Coordination considered section 27, Humanitarian assistance, of the proposed programme budget for the biennium 2004-2005 (A/56/6 (Sect. 27)).

2. The representative of the Secretary-General introduced section 27 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. The Committee expressed appreciation for the critical and effective coordination role the Office for the Coordination of Humanitarian Affairs has played in responding to various humanitarian emergencies related to natural disasters and complex emergencies. The Committee also noted the difficult tasks that the Office has in managing a very complex structure but stated that the Office was nevertheless *successful in organizing and strengthening its capacity and presence in the field. It* was pointed out that donors have noted the improvements in the functioning and the efficiency of the Office, in particular the efficiency with which the Office has coordinated efforts in the Democratic Republic of the Congo, and the need to strengthen the coordination among the various humanitarian partners. With regard to

03-41610 (E) 070703

the coordination of operations of the Iraq crisis through New York, the Committee expressed the view that every effort should be made to avoid any duplication of efforts between New York and Geneva.

4. Support was also expressed for the mandate of the Office. It was pointed out, however, that measures need to be taken to address surge capacities and the large gap between the resources provided under the regular budget vis-à-vis voluntary contributions.

5. Satisfaction was expressed with regard to the significant role played by the Office in mitigating the Chernobyl disaster and the initiative by the Office to establish the International Chernobyl Research and Information Network, which will assist in facilitating the transition from relief to development in the States affected by the Chernobyl disaster.

6. It was noted that there were improvements in the workings of the Inter-Agency Standing Committee (IASC). The Committee encouraged the secretariat of the IASC to continue to strengthen inter-agency coordination and to keep Member States informed of its work and increase coordination and consultation with the Department of Political Affairs and the Department of Peacekeeping Operations regarding United Nations responses to countries in or emerging from humanitarian crises.

7. The heavy dependence of the Office on extrabudgetary resources was noted. That dependence reflected the pattern of an inappropriately small share of the regular budget being devoted to human rights and humanitarian affairs. The situation put key functions at risk.

Conclusions and recommendations

8. **The Committee recommended that the General Assembly approve the programme narrative of section 27, Humanitarian assistance, of the proposed programme budget for the biennium 2004-2005.**

9. **The Committee, in reviewing section 27, noted the importance of extrabudgetary resources for administrative functions and recommended that the General Assembly request the Secretary-General to submit a report defining administrative functions.**

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Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

(Item 4 (a))

Section 28
Public information

1. At its 20th and 21st meetings on 24 June 2003, the Committee for Programme and Coordination considered section 28, Public information, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 28)).

2. The representative of the Secretary-General introduced section 28 and responded to queries raised during the Committee's consideration of the programme.

Discussion

3. The significant accomplishments, both substantive and organizational, were acknowledged. It was observed that presentation of the report was improved. The intention to strengthen performance-based management through an annual programme performance review, the Office of Internal Oversight Services-assisted self-evaluation project over three years and staff training opportunities was welcomed, although the protracted length of the evaluation period was queried.

4. The view was expressed that the Secretary-General would be encouraged to expeditiously implement those elements of reform under his sole authority, in accordance with the relevant General Assembly resolutions and decisions already adopted. Support was expressed for the restructuring of the Department of Public

03-41833 (E) 070703

Information (DPI) and for the measures for the improvement of the Dag Hammarskjöld Library. It was suggested that the resources for all libraries should be transferred to section 28.

5. Clarification of the meaning of "client departments" was sought. The Committee was informed that the client departments were the operational clients of the Department, and therefore close collaboration within the Secretariat was essential to implement effectively the mandates of the General Assembly.

6. The discontinuation of 26 outputs reported in the annex was welcomed, and further review of the outputs was encouraged. The view was expressed that determination of output discontinuation should be based on the issues of priority and impact, and clarification was requested on the reasons why some outputs were discontinued for "inadequate resources". The Committee was informed that the outputs listed in the annex of the report were indeed identified as having low impacts and low priorities; and that in some cases there was duplication.

7. Diverging interpretations were offered of the meaning of paragraph 15 of resolution 57/300, which addressed the rationalization of the United Nations information centres around regional hubs. The Committee was informed that paragraph 15 of General Assembly resolution 57/300, requesting a progress report on the implementation of the proposal, constituted the authority to proceed. As the Western European hub was focusing on the European Union member countries, a question was raised on how Eastern European members would fit in the model. It was also indicated that consultations on applying the regional approach to information centres in other regions had not yet taken place.

8. It was stated that the concept of regional hubs was a valid one from the viewpoint of improving efficiency. It was also stated that it was important to weigh what would be lost by closing existing information centres against the benefits from the reinforced activities through regional hubs. In that connection, it was further stated that the overall support of a host Government should be reflected in the action plan to implement the proposal of the Secretary-General to rationalize the network of United Nations information centres around regional hubs. It was also suggested that countries without information centres should be consulted to see if they thought they could be better served by the regional approach.

9. The view was expressed that the regionalization of information centres around regional hubs did not represent a consensus of the General Assembly and that the process could jeopardize the accomplishment of the objectives of the Department, particularly in developing countries. In that connection, it was also said that the General Assembly should decide on the issue once the report of the Secretary-General on the implementation of the proposal in Western Europe had been submitted.

10. The Committee took note of the fact that details on the consolidation of the United Nations information centres in Western Europe into a regional hub had not been finalized at the time of the preparation of the proposed programme budget and indicated that the matter should be discussed further at the fifty-eighth session of the General Assembly, after consultation with concerned Member States had taken place.

11. It was indicated that a new *Expected accomplishment* entitled "Successful implementation of the regional hub initiative in all regions" and a new *Indicator of*

achievement, "Number of information centres consolidated into regional hubs", should be added to table 28.10.

12. Some Member States noted that the words "Latin America and the Caribbean" should be added after the words "Middle East" in the last sentence of paragraph 28.33.

13. The view was expressed that information in the local languages had the strongest impact on the local population, and that paragraph 28.30 of section 28 should reflect this important element in accordance with paragraph 37 of General Assembly resolution 57/130 B.

Conclusions and recommendations

14. **The Committee took note of the programme narrative of section 28, Public information, of the proposed programme budget for the biennium 2004-2005 and recommended that the General Assembly further consider section 28, taking into account the following modifications:**

Paragraph 28.3

Replace the first two sentences with the following sentence: "The overarching mandate of the Department of Public Information is in General Assembly resolution 13 (I) of 13 February 1946, and its primary mission is to provide, through its outreach activities, accurate, impartial, comprehensive and timely information to the public on the tasks and responsibilities of the United Nations in order to strengthen international support for the activities of the Organization with the greatest transparency, respecting existing mandates and in line with regulation 5.6 of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation, to focus its message and better concentrate its efforts and, as a function of performance management, to match its programmes to the needs of its target audiences, on the basis of improved feedback and evaluation mechanisms as set out in General Assembly resolution 57/130 B".

In the last sentence, after the words "has been formulated", insert the words "as welcomed by the Committee on Information".

Paragraph 28.4

The second sentence should read as follows: "Its core message, with the medium-term plan priorities as the main guide, and taking into consideration General Assembly resolution 55/2 (the Millennium Declaration), will focus on the eradication of poverty, conflict prevention, sustainable development, human rights, the HIV/AIDS epidemic, the battle against international terrorism and the needs of the African continent (see resolution 57/130 B) as well as on international cooperation, the transfer of technology, and transparency in international trade".

Paragraph 28.11

After the words "in Western Europe" in the third sentence, add the words "in accordance with resolution 57/130 B and resolution 57/300, in particular paragraphs 44 and 15 respectively".

Table 28.7

At the end of the sentence in *Objective*, add the words "and assessing that impact through annual programme reviews".

Under *Indicators of achievement* (d), add "(d)" at the beginning of the sentence, and at the end of the sentence add the words "in the implementation of the results of the Department's annual programme impact reviews".

Paragraph 28.29

In the first sentence, delete the words "and established by the Secretary-General".

In the second sentence, replace the words "using the Millennium Declaration as its guide" with the words "of the medium-term plan and of the Millennium Declaration (General Assembly resolution 55/2)".

Paragraph 28.30

Replace the second sentence with "Under the guidance of the Information Centres Service at Headquarters, the United Nations information centres and information components and regional hubs, as applicable, will play a significant role in disseminating information about the work of the Organization to the peoples of the world, including the areas outlined in the United Nations Millennium Declaration, with the information centres as the "field voice" of the Department of Public Information, and will work through local intermediaries to promote public awareness of and mobilize support for the work of the United Nations at the local level, bearing in mind that information in the local languages has the strongest impact on the local populations".

Paragraph 28.31

After the words "regional information hubs in strategic locations" in the first sentence, add the words "in accordance with resolution 57/130 B and resolution 57/300, in particular paragraphs 44 and 15 respectively".

Paragraph 28.33

Delete the last sentence.

Table 28.10

In *Expected accomplishment* (a), replace the words "on priority issues" with the words "in accordance with priorities established by the General Assembly".

In the *Objective*, after the words "on priority issues" add the words "of the medium-term plan and the Millennium Declaration (General Assembly resolution 55/2)".

Paragraph 28.50

At the end of the first sentence, replace the words "the Member States" with the words "intergovernmental organs in collaboration with the Member States".

Table 28.18

The *Expected accomplishment* becomes "(a)"; the *Indicator of achievement* becomes "(a)". Add the following words to *Indicator of achievement* (a): "the number of hits on the United Nations web site, sorted by official languages; and the number of radio programmes broadcast, by language".

Add a new *Expected accomplishment* (b): "Timeliness in submission of photographic and video material".

Add a new *Indicator of achievement* (b): "Period of time within which photographic and video material is available to news organizations and media after an event takes place".

Table 28.22

Under *Indicator of achievement* (a), at the end of the sentence add the words "number of joint and/or coordinated projects by the Dag Hammarskjöld Library and other United Nations libraries; and number of hits on the Dag Hammarskjöld Library web sites, sorted by official language".

Paragraph 28.66

In the first sentence, after "on priority issues", delete the rest of the words and replace them with the following words: "using the priorities of the medium-term plan as main guide and taking into consideration General Assembly resolution 55/2 (the Millennium Declaration)".

Table 28.24

In the *Objective* after the words "using", replace the words "the Millennium Declaration as a guide" with the words "the priorities of the medium-term plan and taking into consideration General Assembly resolution 55/2 (the Millennium Declaration)".

Add the following words to the *Indicators of achievement*: "the number of readers of the *UN Chronicle*, sorted by the official languages; and the number of times articles appearing in the *UN Chronicle* are cited in newspapers and journals".

15. **The Committee observed that the General Assembly, in its resolution 57/300, took note of the proposal of the Secretary-General contained in action 8 of his report (A/57/387 and Corr.1) to rationalize the network of United Nations information centres around regional hubs, where appropriate, in consultation with concerned Member States, starting with the Western European hub.**

16. **The Committee noted the steps taken by the Secretary-General to create a regional hub in Western Europe and recalled that the General Assembly had requested the Secretary-General to present a progress report on its implementation as mandated in paragraph 15 of its resolution 57/300.**

17. **The Committee recommended that the proposal of the Secretary-General to transfer the functions and resources of the Cartographic Section from the Department of Public Information to the Department of Peacekeeping Operations should not negatively affect the services currently provided to users outside the Department of Peacekeeping Operations and recalled that the proposals should be considered in the context of the proposed programme budget for the biennium 2004-2005 in accordance with resolution 57/300.**

18. **The Committee recommended that in this fascicle, section 28, efforts should be made to indicate against each output the origin of the resources proposed, as was done in other fascicles.**

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Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

(Item 4 (a))

Section 29
Management and central support services

1. At its 18th, 19th and 20th meetings, on 23 and 24 June 2003, the Committee for Programme and Coordination considered section 29, Management and central support services, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 29A) to (Sect. 29G)).

2. The representatives of the Secretary-General introduced section 29 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. General support was expressed for the programme of work proposed under section 29 (A-G) for the biennium 2004-2005. Views were expressed in support of focusing the management practices of the Department of Management on accountability and for the proposals for investment in training and development of staff and in information and communications technology. On the other hand, views were expressed that the reform of the Secretariat should be implemented without an increase in resources and that the efficiency gains from the system improvements and the resources released from the discontinuation of obsolete and ineffective outputs and activities should be utilized for reform. The crucial role of information

03-41318 (E) 080703

and communications technology in improving the functioning of the Secretariat, being the backbone of the Organization and the global link in bringing duty stations together, was specifically emphasized. Satisfaction was expressed for increased use of teleconferencing as a management tool, in view of its impact on productivity and reduction in operational costs. The importance of the sharing of best management practices among duty stations and the realization of the potential of common services arrangements in increasing the efficiency and cost-effectiveness of the support services were emphasized.

4. The introduction of performance measures to the results-based budgeting framework was noted and generally supported. It was pointed out that some indicators of achievement were somewhat vague or imprecise in formulation, and that some established targets reflected only marginal improvement over the performance in prior bienniums. It was also pointed out that some indicators of achievement were too generic to measure the expected accomplishments and that they should focus not only on client satisfaction or utilization of resources, but also on cost efficiency and effectiveness of services. It was suggested that indicators of achievement within section 29 should be further refined so as to constitute measurable guidelines that would allow achieving a higher level of efficiency and performance, and that the possibility of using indicators targeting expected efficiency savings could also be considered. It was noted that no performance measures were proposed in the results-based budgeting framework in the area of executive direction and management of the section. Views were expressed that some of the identified external factors, in particular those reflecting interdepartmental interaction, were, in fact, internal factors and, as such were within the prerogative of the Secretary-General to manage.

5. Concern was expressed about the matter of whether cooperation of departments and offices of the Secretariat could be considered an external factor.

6. Deep disappointment was expressed about the fact that programme managers for the management and central support services budget sections had not implemented fully regulation 5.6 of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation (PPBME) by deleting from their proposals outputs and activities that are obsolete, irrelevant, ineffective, or marginally useful. In this context, the view was expressed that the repatriation grant provided to retiring United Nations staff members had become obsolete after 50 years and needed to be reviewed.

7. Appreciation was expressed for the incorporation into budget section 29 of the Secretary-General's reform initiatives, including the discontinuance of the *Repertory of Practice of United Nations Organs* and the transfer of the secretariats of the Fifth and the Sixth Committees to the Department for General Assembly and Conference Management. On the other hand, views were also expressed that the discontinuance of those activities was not mandated by the General Assembly.

8. With regard to section 29A, Office of the Under-Secretary-General for Management, it was pointed out that the Management Policy Office seemed to have a limited role to play in improving the administration processes, and it was suggested that the Office should be more proactive. The proposed measures for strengthening the area of administration of justice were generally welcomed, but with the indication that the programme narrative relating to the administration of

justice should be revised to reflect the provisions of General Assembly resolution 57/307 of 15 April 2003.

9. With regard to section 29C, Office of Human Resources Management, a view was expressed that the focus of the programme of work on staff training, although seen as positive, was not endorsed by the General Assembly in its resolution 57/300 of 20 December 2002 and that the issue should be considered by the Assembly at its fifty-eighth session. Views in support of the proposed measures for intensifying training and development of staff were also expressed. Strong support was expressed for the goals towards gender balance and equal geographical representation of staff in the Secretariat. Views were expressed that those goals should be reflected in the expected accomplishments and indicators of achievement, and that non-representation and underrepresentation of countries by staff in the Secretariat should be measured not only in terms of number of countries, but also in terms of level of representation. The view was also expressed that a performance measure of indicators of achievement should be added to reflect fully the provisions of General Assembly resolutions 55/258 of 14 June 2001 and 57/305 of 15 April 2003 on human resources management. A view was further expressed that not all the six indicators of achievement approved in the medium-term plan for the period 2002-2005, as revised, were reflected in the results-based budgeting framework under section 29C, and that accountability and vacancy planning should be more clearly taken into account. It was also noted that the actions taken by the Office of Human Resources Management in response to the recommendations of the Advisory Committee on Administrative and Budgetary Questions as outlined in table 29C.15 were too general in nature.

10. With regard to section 29D, Office of Central Support Services, support was expressed for the efforts towards ensuring wider participation of developing countries and countries with economies in transition in the United Nations procurement process. A view was expressed that a corresponding accomplishment should be included in the logical framework with its own quantitative performance indicator, and that the indicator should express a measure of the value that wider representation of those countries would add to the procurement process. With regard to the provision of information technology services proposed for 2004-2005, it was pointed out that the measurement of return on investment to the proposed activities, and the status of implementation of information technology projects in the context of the information technology strategy could be better reflected in the programme narrative. It was also pointed out that the programme budget proposals under section 29D did not sufficiently reflect the scope of benefits arising from proposed technological upgrades. Views were expressed that the mandated reductions in the area of information technology had long-term negative implications on the functioning of the Organization and they should be avoided in the future. A view was also expressed concerning the need to review the United Nations travel policy arrangements regarding business-class travel.

11. With regard to section 29E, Administration, Geneva, section 29F, Administration, Vienna, and section 29G, Administration, Nairobi, the need for periodic self-evaluation of activities by the respective administrative units with a view of benefiting from the lessons learned was pointed out. Views were expressed that the administrative services of the United Nations Office at Geneva, the United Nations Office at Vienna and the United Nations Office at Nairobi should be more

proactive in expanding and improving common services arrangements with respect to the administrative services provided within a duty station.

12. With regard to section 29G, the Committee welcomed the efforts by the Secretary-General to strengthen the United Nations Office at Nairobi, noting that those measures would allow the release of extrabudgetary resources of UNEP and UN-Habitat from the administrative activities, for reprogramming for their substantive activities. Views were expressed that those efforts should continue on a consistent and comprehensive basis in line with relevant General Assembly resolutions.

13. It was noted that the total regular budget component of resources under section 29G would, for the first time since the establishment of the Office, exceed the amount of extrabudgetary resources. It was recognized that that approach was in line with General Assembly resolutions 54/249, 56/253 and 57/292, as well as with the expressed intention of the Secretary-General to strengthen the Office in order to ensure that it was able to execute its mandated programmes and activities. It would further ensure that the financial and related arrangements of the Office would be steadily brought into line with those of other United Nations administrative offices, as requested by the General Assembly in its resolution 52/220 of 22 December 1997. Views were also expressed that the United Nations Office at Nairobi should continue to intensify its efforts to facilitate the holding of all meetings of the Nairobi-based bodies in Nairobi, as directed in paragraphs 9 to 11 of section II of resolution 57/283 B, except as otherwise expressly authorized by the General Assembly or the Committee on Conferences acting on behalf of the General Assembly.

Conclusions and recommendations

14. **The Committee recommended that the General Assembly approve the programme narrative of section 29, Management and central support services, of the proposed programme budget for the biennium 2004-2005, subject to the modifications set out below, as well as the provisions contained in the report of the Committee on the Foreword and Introduction.**

Table 29A.5

In indicator of achievement (c), add the word "efficient" before the words "support services".

Table 29A.8

In *Objective 1*, replace the words "Secretary-General's vision for reform" with the words "reforms in the United Nations".

In *Objective 1*, add a new indicator of achievement to read: "Level of satisfaction expressed by the intergovernmental organs", with a new corresponding performance measure reading: "Periodic surveys among Member States".

Table 29A.10

Under *Expected accomplishments*, after the word "cases", add "related to disciplinary affairs, claims and appeals of the staff".

Table 29B.5

In the *Objective*, after the word "procedures", insert the words "contained in the Financial Regulations and Rules and the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation".

Table 29B.8

Under *Objective 1*:

Add a new expected accomplishment to read: "Better implementation and compliance by departments and offices of the Secretariat of Financial Regulations and Rules and the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation", and a corresponding new indicator of achievement to read: "Fewer findings by the oversight bodies of non-compliance with the Financial Regulations and Rules and the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation and other approved budgetary procedures and guidelines for the regular budget, peacekeeping budgets, extrabudgetary resources and budgets of the Tribunals".

Under *Objective 2*:

In indicator of achievement (a), after the words "travel claims", add the words "payroll, insurance, invoices and claims processing".

Add a new indicator of achievement to read: "The availability of financial reports by the required dates".

Table 29B.10

Under *Objective 1*:

Change indicator of achievement "(b)" to "(b) (i)", and add a new indicator of achievement to read: "(b) (ii) Availability of budgetary documents by the required dates".

Under *Expected accomplishments*, insert a new expected accomplishment (c) to read: "(c) Improved compliance with regulation 5.6 of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation". After indicator of achievement (b) (ii), insert a new indicator of achievement to read: "(c) Number of sections of the proposed programme budget for 2006-2007 that reflect a number of outputs deleted because they are obsolete, irrelevant, or of marginal usefulness".

Paragraph 29B.31

Under subparagraph (a) (ii) after the words "measures to encourage payment of assessed contributions and related issues", add the words "if mandated".

Table 29C.9

At the end of the expected accomplishment, after the word "information", add the words "taking into account Article 101 of the Charter".

At the end of indicator of achievement (ii), add the words "taking into account Article 101 of the Charter".

Under indicator of achievement (iii), *Performance measures*, before "Number of unrepresented Member States", add a new performance measure, reading "Level of underrepresentation of Member States: to be determined".

Paragraph 29C.22

Under subparagraph (a) (ii), after the words "gender balance," add the words "geographical representation,".

At the end of subparagraph (b) (i) e, add the words "and taking into account planning for replacement of retiring staff".

Table 29D.5

At the end of expected accomplishment (a), add the words "improving application of the Financial Regulations and Rules and the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation".

In indicator of achievement (a) (iii), replace the word "Full" with the words "Effective and efficient".

Table 29D.12

The *Objective* should read: "To ensure efficient, effective, diversified procurement opportunities and high-quality procurement services for the Organization."

Add a new expected accomplishment (c) to read: "Improvement in efforts to diversify United Nations suppliers", and a corresponding new indicator of achievement to read: "Number of new suppliers registered".

Table 29E.12

At the end of expected accomplishment (f), add the words "and improvement in efforts to diversify United Nations suppliers".

Paragraph 29F.20

At the end of subparagraphs (a) and (b), after the words "issues" and "staff", respectively, add the words "observing the principle of geographical representation, taking into account Article 101 of the Charter".

Table 29G.12

At the end of expected accomplishment (f), add the words "and improvement in efforts to diversify United Nations suppliers".

Tables 29E.6 (Objective), 29E.8 (Objective 1), 29F.7 (Objective), 29F.9 (Objective 1), 29G.6 (Objective), 29G.8 (Objective 1)

At the end of the objectives, add "with the goal of achieving greater efficiency and effectiveness of operations".

Add a new indicator of achievement to read: "Savings achieved from efficiency measures".

15. **The Committee took note of the proposal to integrate the technical secretariats of the Fifth and Sixth Committees into the Department for General Assembly and Conference Management and recommended that the proposal be further considered by the General Assembly at its fifty-eighth session in the context of the proposed programme budget for 2004-2005.**

16. **The Committee recommended that at its fifty-eighth session the General Assembly be provided with information on performance measures relating to table 29C.9 on the level of underrepresentation of Member States.**

17. **The Committee urged an increased level of simplicity, transparency and effectiveness of administrative procedures in procurement activities at the United Nations Office at Vienna.**

18. **The Committee reiterated that the sound administration and management of the United Nations Office at Nairobi should help in strengthening the presence of the United Nations in Africa.**

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Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

(Item 4 (a))

Section 30
Internal oversight

1. At its 21st meeting, on 24 June 2003, the Committee for Programme and Coordination considered section 30, Internal oversight, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 30)).

2. The representative of the Secretary-General introduced section 30 and responded to queries raised during the Committee's consideration of the budget section.

Discussion

3. Satisfaction was expressed for the work of the programme, and the introduction of the results-based budgeting format for executive direction and management was welcomed.

4. The need for more analysis on marginal outputs in accordance with the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation was stressed. It was pointed out that internal oversight should lead by example and that a reduction of 4 out of 70 outputs was not considered sufficient.

03-41888 (E) 080703

5. Questions were raised on the value of triennial reviews, the status of the thematic evaluations, and the status of self-evaluation by programme managers.

6. Concern was expressed about the fact that management consulting falls under the purview of an oversight body and a question was raised as to whether any safeguards against conflict of interest in that regard had been implemented.

Conclusions and recommendations

7. **The Committee recommended that the General Assembly approve the program narrative of section 30, Internal oversight, of the proposed programme budget for the biennium 2004-2005, subject to the modifications set out below.**

Table 30.8

In indicator of achievement (a), after "non-compliance" add "by programme managers".

In expected accomplishment (b), after "the Organization" add "and increased efficiency".

In indicator of achievement (b), replace "recommendations calling for formal" with "on".

Indicator of achievement (c) should become (c) (i) and add a new indicator to read: "(c) (ii) The level of recovery of erroneous or unauthorized expenditures", and add under corresponding *Performance measures* "To be determined".

In indicator of achievement (d), delete "and assignments".

Table 30.10

At the end of expected accomplishment (a), add "in accordance with the mandates".

Table 30.12

Add a new indicator of achievement to read: "(iii) Number of cases resolved" and "*Performance measures*: To be determined".

Annex, para. 28.22 (a) (ii) b, Reason for discontinuation

After "of the Organization", add "included in the medium-term plan and to enhance support for self-evaluation by other departments and offices".

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Addendum

Programme questions: proposed programme budget for the biennium 2004-2005

(Item 4 (a))

Section 31
Jointly financed administrative activities

1. At its 20th meeting, on 24 June 2003, the Committee for Programme and Coordination considered section 31, Jointly financed administrative activities, of the proposed programme budget for the biennium 2004-2005 (A/58/6 (Sect. 31)).

2. The representatives of the Secretary-General introduced section 31 (A-D) and responded to queries raised during the Committee's consideration of the budget section. The Controller clarified that Regulation 5.6 of the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation was not applicable to the activities proposed under section 31 owing to the fact that those activities had not been programmed in the biennium 2002-2003, given their inter-agency nature.

Discussion

3. Support was expressed for the activities proposed under section 31 (A-D). The presentation of the activities in the section in the results-based format for the first time, using the logical framework and the introduction of quantitative targets for performance measurement, was noted. It was pointed out that the objective and expected accomplishments should be more results-oriented. With respect to the indicators of achievement, views were expressed that they should be further refined

03-41312 (E) 030703

in future to constitute measurable guidelines that would make it possible to establish targets for achieving a higher level of efficiency and performance by each organizational unit programmed under section 31.

4. Deep disappointment was expressed about the fact that programme managers for the International Civil Service Commission, the Joint Inspection Unit, the United Nations System Chief Executives Board for Coordination and the Office of the United Nations Security Coordinator had not implemented fully the Regulations and Rules Governing Programme Planning, the Programme Aspects of the Budget, the Monitoring of Implementation and the Methods of Evaluation, by deleting from their proposals outputs and activities that were obsolete, irrelevant, ineffective, or marginally useful.

5. With regard to section 31A, International Civil Service Commission, while recognizing the role of the Commission within the framework of the policy-making process on the issues of the international civil service, views were expressed that the programme of work of the Commission should reflect more fully the emerging issues and problems of the United Nations common system under the Commission's purview and also the specific needs of the participating organizations. In that context, it was pointed out that the Commission should periodically review its working methods, in line with the provisions of General Assembly resolution 57/285 of 20 December 2002.

6. The view was expressed that the repatriation grant provided to retiring United Nations staff members had become obsolete after 50 years and needed to be reviewed by the International Civil Service Commission.

7. With regard to section 31B, Joint Inspection Unit, the need for an inter-agency oversight and inspection mechanism within the United Nations common system was generally recognized. Views were expressed in support of the activities of the Joint Inspection Unit. The importance of its reports as thought-provoking instruments that stimulated the debates on specific issues and problems of the common system was acknowledged. Views were also expressed that the Joint Inspection Unit often fell behind the developments taking place within the common system, that the Unit in its programme of work was not always focused on the most critical and vitally important issues of the functioning of the common system and that its reports were too general, theoretical and academic in nature and often missing a focus on vital operational aspects of system functioning. It was recalled that in the past, the General Assembly had expressed its concern about the working methods of the Joint Inspection Unit and requested the Unit to review those methods. Views were expressed that the Unit should centre its attention on core issues of the United Nations common system. Views were also expressed that the time had come to review the statute of the Joint Inspection Unit and revise it in order to adapt it to the present realities and current objectives of the common system. It was also pointed out that Member States should provide more guidance to the Unit in the formulation of its annual programmes of work and in identifying the emerging issues of the common system requiring its attention.

8. The view was expressed that the Joint Inspection Unit had become a deeply flawed and dysfunctional body that delivered little value to Member States and the United Nations system overall. The time had come for a comprehensive review of the Unit's continuing relevance and usefulness.

9. The view was also expressed that accomplishments of the Joint Inspection Unit should be more results-oriented. In that connection, it was noted with appreciation that indicators of achievement in table 31.9 included the number of recommendations endorsed by the legislative bodies of participating organizations and the number of recommendations actually implemented. It was emphasized that the setting of priorities for the reports requested by the participating organizations in the annual programme of work of the Unit was important for strengthening the functions of the Unit.

10. With regard to section 31D, Inter-organizational security measures, general support was expressed for the continuous efforts by the United Nations Security Coordinator towards the establishment of the United Nations security management system in the field. Progress achieved so far in the operation of the security management system in the field was noted and commended.

Conclusions and recommendations

11. **The Committee recommended that the General Assembly approve the programme narrative of section 31, Jointly financed administrative activities, of the proposed programme budget for the biennium 2004-2005, with the following modifications, as well as the provisions in the Foreword and Introduction:**

Table 31.24

(a) **Under Objective 1, add a new expected accomplishment as follows: "Ensuring adequate coordination among United Nations agencies to provide for the safety and security of staff".**

(b) **Add new indicators of achievement as follows:**

(i) **"Reduction in the number of preventable security incidents in the field";**

(ii) **"Increase in attendance at joint security training sessions run by the United Nations Security Coordinator in the field"; and**

(iii) **"Compliance by all Resident Coordinators/Humanitarian Coordinators with their responsibilities as 'designated officials' for security".**

12. **The Committee recommended that the Joint Inspection Unit undertake an in-depth review of its Statute, working methods and proceedings and present to the Fifth Committee at the fifty-eighth session of the General Assembly concrete proposals on how best the actual weaknesses can be addressed in the context of its consideration of the annual programme of work of the Joint Inspection Unit.**

13. **The Committee recommended that the General Assembly, in the context of the annual programme of work of the Joint Inspection Unit, request the Unit to indicate the number of reports of the Unit actually considered by the legislative bodies of participating organizations, and the number of recommendations endorsed by those legislative bodies.**

Table 31.9

Under indicator of achievement (a), add performance measures as follows:

"*Performance measures*:

2000-2001: to be determined

Estimate 2002-2003: to be determined

Target 2004-2005: to be determined"

14. The Committee welcomed the focus of the Chief Executives Board on developing concerted approaches by the United Nations system to the follow-up to recent conferences and summits to help to maximize mutual reinforcement among the new round of trade negotiations launched at Doha, and the follow-up to the International Conference on Financing for Development and the World Summit on Sustainable Development to optimize the contribution of these processes towards the achievement of the Millennium Development Goals.

15. The Committee noted the goal of the consolidated CEB secretariat to ensure a more integrated and coordinated United Nations system response to the policy directives and mandates of Member States and looks forward to the implementation by the Chief Executives Board of the relevant parts of General Assembly resolution 57/270 B of 23 June 2003 on the integrated and coordinated implementation of the outcomes of the major United Nations conferences and summits at the national, regional and international levels.